# 

# As We Know It

Andy Warhols '15 minutes of fame' are long gone. In a 24/7 web-connected, individualized society, stars are born and discarded more rapidly every day. Time to stretch the definition of success. Does success in the arts nowadays mean large (YouTube) audiences? Peer recognition? Personal satisfaction? This autumn at DasArts, nine young international theatre makers will challenge the definition of success as we know it. Will you accept our invitation to do the same? \* page 2

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## Why seek success? 'They say it's sexy'

Dramaturge Igor Dobricic and theatre maker Siegmar Zacharias are hosting a provocative programme at DasArts: The Conditions of Success, with a selection of international guests and lecturers to address this universal theme. Why? 'Success is a device of evolution.'

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## What's in it for me? The Festivals and Soireés

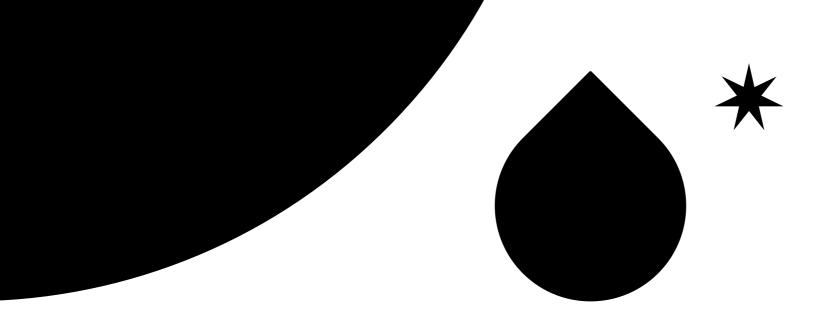
You can witness The Conditions of Success more closely and actively at DasArts and hetveem theater. Everybody is welcome!

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## Theatre makers define 'A gold-chained rapper in a kidney-shaped pool'

Meet a new generation of DasArts artists. How do they define success? 'Someone in the audience cried with delight during our performance.'





## Audience first The Fame Formula exists!

According to famous 'fame-maker' Mark Borkowski, artists should devote maybe half their time to finding and appealing to an audience. Doesn't that distract them from making art? 'No audience, no art.'

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## Editorial **The End of Success As We Know It**

In his book Outliers, the inspiring New Yorker journalist Malcolm Gladwell demystifies success. All his examples, like Bill Gates, a whole generation of successful lawyers, or an anonymous genius, argue one thing: success is not merely a product of individual talent and perseverance. Neither is it a big mystery. It is much more a result of socioeconomic factors, advantages, opportunities and coincidences. Gladwell points at the impact of sometimes unexpected facts on outstanding individuals. He invites us to stop focusing obsessively on individual merit and proposes a mind switch: let's acknowledge our shared responsibility for the successful achievements of individuals and thereby adjust our perspective on it.

## **Quality time**

What would this mean in an artistic realm? Gladwell does not explicitly expand his vision to the artistic field, so let's do it ourselves. Let's imagine an art sociologist investigating factors that influence the success of theatre makers, and inevitably bumping into DasArts. The sophisticated mix of its curriculum (The inspiring blocks! The dedicated advisors! The intense feedback sessions!), its Belgo-Dutch staff, its garden houses, its selection procedure, its location in a park-side former open air school, its excellent coffee and biological food, all seem to be responsible for breeding generations of successful artists all over the world.

No kidding, since Ritsaert ten Cate founded DasArts in 1994, it has been an unique place for young performing artists to spend "quality time", now transformed into a Master of Theatre programme.

Staff

director, dramaturge, stu

caretaker, office manager

and communications

Professional Network

network of professionals

A place where they can withdraw from the daily life of producing new work, organizing residencies, applying for funding or negotiating with (co)producers. A laboratory where they can focus on the intrinsic qualities of their work, receive stimulating feedback from peers, staff and advisors, and so deepen and develop their activities. During two years they enroll in an efficacious programme which alternates 'Blocks' - theme-centred semesters comp tures, workshops, assignments and field trips semesters fully dedicated to their individual

## The Conditions of Success

The title of this year's Block is The Conditions of Success. Bojana Mladenovic, Siegmar Zacharias and Igor Dobricic designed a provocative programme, inviting international guests and lecturers who will broaden and deepen existing insights of this universal theme. The aim is to throw up interesting questions: Does a strategy to achieve success exist at all? Too what extent does the quest for success restrict an artist in his artistic freedom? Is an artist self-empowered or is he dependent on others? The nine young artists participating will inevitably tackle these questions, both on a conceptual and practical level, They will create new, autonomous work that will be shown to the audience twice: once shortly after completion, during The Festival in hetveem theater. The second time after one month of continuous 'testing' and a confrontation with the iron laws of success: recognition by peers, critics, producers, and finally, by an audience. One thing is certain: the block will mean 'the end of success as we know it'

Will DasArts bring these young artists future success? Funnily enough, most of them consider DasArts a breathing space away from the struggle for success they've already embarked on. Of course they have fantasies and expectations about the outcome of the time and money they've invested: creating a broader network, achieving a successful breakthrough, encountering artistic soul mates.

too, as an institute, feel the pressure to be suc-And we project it in part on our students: winning, internationally-touring, tes we produce, the more our we let go of this restricccess? Moreover. success? hts behind Thi this b mentor cipating pre-block c Witnessing th is also possible special Soirées on work of our particip the first one in hetvee and 16th, the second one 19th and 20th And let's be honest: coming is probably a life-long task anyv

Barbara Van Lindt, managing director of DasArts

## **DasArts in 16 key notions and curriculum**

#### DasArts

DasArts is a Master of Theatre in the form of a training laboratory for professionals in the performing arts. The institute is part of 'de Theat erschool', the theatre faculty of the Amsterdam School of the Arts that has a total of 12 Bachelor and 2 Master COULSES

#### **Question-based study** DasArts offers a questionbased study programme that allows students to gain

specific artistic competencies, outlined at the beginning of the study during an intake procedure. The intake yields a self-portrait of the student, outlining his her current situation artistic motivation and the specific goals that motivated his/her sArts application.

#### Residential Master The curriculum consists of

collective formats, such as Blocks and Contextuals, and

Intake

study plan

Definition of indi-

vidual studv aims

and drawing up of

Individual Trajectory (IT)

by an individual advisor and DasArts.

a wide range of individual from the performing arts, study activities, which who act as mentors, gues demand that the student teachers and advisors and is present at DasArts on a bring with them a wide recrular basis. range of expertise.

## **European Credits**

Within the European legis lature of higher education is the DasArts Master a 120 European Credits course: A student can gain a maximum of 4 X 30 Credits by successfully completing each of the four full-time semesters lor, who make

#### DasArts works with a dedicated permanent staff

## consisting of a managing

dent counsellor, production manager, facility manager The institute can count on an impressive international during evening hours

Collective three month full-time programme related to a relevant current subject, designed by

(a) mentor(s) and with various specialists. The Block is a unique artistic 'adventure' with work-

a rich abundance of information, overcome challenges and acquire specific expertise.

shops, lectures, physical and mental voyages and artistic try-outs. Students are confronted with

Budgets DasArts provides project budgets for all study activities: both collective and individual, including the Individual Trajectory and Master Proof.

## The Educational Tean

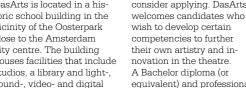
monitors the student's Language entire development from Due to its int the admission procedure character D through to the Graduation Ceremony. The managing director, the dramaturge and the student co

share joint re

Monitoring

## this task. Building

DasArts is located in a his toric school building in the vicinity of the Oosterpark close to the Amsterdam city centre. The building tudios, a library and lightsound-, video- and digital equipment. It is also open



10 can apply? makers who want to develop working strategies for their theatre practice should consider applying. DasArts

#### wish to develop certain competencies to further their own artistry and innovation in the theatre. A Bachelor diploma (or equivalent) and professional experience are required.

## **Combining study** and practice

three years.

How to apply

form at www.da

Students can apply by fill

in the digital applica

## The website www.ahk.nl of the Amsterdam School of

info about: Visa / residence permit / health insurance / ccommodation / tuition ees. DasArts will undertake

> Re-drawing of study plan Report by studen and mentor(s) and evaluation by DasA

Re-drawing of study plan Report by stud and mentor(s) evaluation by

Re-drawing study plan Report by : and mento evaluatior

tre /

freed'



Studying in Amsterdam

curator; Associate Professor National Academy of the Arts, Bergen, Norway Marijke Hoogenboom Lecturer Art Practice and Artistic Development, AHK Florian Malzacher -Dramaturge/curator Steirischer Herbst, Graz, Austria

Master Gradu

Individual investigation related to the study plan: An IT is open in content (research topic), form (strategies applied) and outcome. Each student provides an insight into his activities and formulates a personal conclusion. Supervised

Block followed by a public presentation (Open Lab) Collective three month full-time programme related to a relevant current subject, designed by (a) mentor(s) and with various specialists. The Block is a unique artistic 'adventure' with workhops, lectures, physical and mental voyages and artistic try-outs. Students are confronted with a rich abundance of information, overcome challenges and acquire specific expertise

## Master Proof (MP)

Creating an intervention in the cultural field as artistic conclusion of the individual study aims. Supervised by an individual advisor and DasArts.

lective two week programme design the students in which they contextua issues relevant to their practice.

Practicalities the Arts contains all relevant

Creative response for other Block participants, sometimes





# 'Sucistic expadom artis:n't

# **'Success is** a device of evolution'

## **Dramaturge Igor Dob**ricic and theatre maker Siegmar Zacharias

This autumn, dramaturge Igor Dobricic and theatre maker Siegmar Zacharias are hosting a provocative programme at DasArts: The Conditions of Success, with a selection of international guests and lecturers who will address this universal theme. What are their own notions of 'success'? Why did they choose this theme?

#### Let's start with the core question: why do vou think people seek success?

**SIEGMAR:** 'Because they say it's sexy. Because i

**IGOR:** 'I think that the human quest for publ device - a slightly perverse elaboration of th vival instinct. And indeed, as Siegmar says s. bearspecially reation has morphed into sex, and survival now equals "paying the bills", instinct subsequently became embroiled in the intricacies of symbolical reprenetive level we seek to survive, within a symbolic register we desire success. Fantasy of success is the domain of desire. ccess describes a desire. And asly difficult to unravel or explain.

## Which factors do you consider crucial for artists in order to achieve success?

**IGOR:** 'Well, the answer to that is simple. To gain public recognition the most important trait an artist must possess is obsessive persistence

based on blind trust in his/her own practice. This I learned through my professional with other artists.

SIEGMAR: think success depends equally on e work, and the context. Success is meone recognising a certain value, sult of human interaction. The fun en we start looking at success in terms t game structures that can be defined aed

## Nowadays fame is made for one another in orizontal structures'

## Can the quest for success restrict artistic freedom?

**SIEGMAR:** 'I don't believe in the autonomous artistic genius whose stance is independent of any context, be it social, political, artistic or economic. You define your artistic freedom every day when you show up for work. Besides, isn't it more interesting to work from within set limits? To define for yourself what success would mean with regard to the specific work you are occupied with? And subsequently to put that to the test. The beauty of it is that failure can be a parameter of that success.

**IGOR:** 'I also have a problem with the conventional meaning given to the phrase "artistic freedom". We've never had that freedom. We are defined by our own spectre of success. Good artists are able to acknowledge this, so their freedom is not tied to the dissolution of their own desire for success. On the contrary, by accepting this desire, the artist is free to use it as a key material.'

You are both former DasArts students. Looking back, how has your enrollment at DasArts contributed towards your development?

IGOR: 'To honour the founder of DasArts, Ritsaert ten Cate, let me relate an anecdote. In my first ever conversation with him, before any formal introduc tion, he told me a story about a friend of his. This friend dressed up in a black tuxedo and travelled by boat to the South Pole to meet penguins. This is a quintessential DasArts story. I am still learning from it.

## Explain to us, what do you learn from this penguin-story?

GOR: 'That you just need to put on a black tuxedo and the school will pay for your trip to the South Pole to meet penguins! Or to put it less obliquely: at DasArts I was challenged to confront certain intensities and frictions, to deal with unexpected encounters and with very little preparation, set off on swift journeys into the unknown.'

#### Siegmar, did you also experience 'swift journeys into the unknown'?

SIEGMAR: 'For me DasArts was a fantastic opportunity to just DO. I had never been to an art school before. I had studied philosophy and comparative literature and completed some independent projects. When I came to DasArts, it was often referred to by Ritsaert ten Cate as "a pressure cooker". For me, that meant: keep on working at high speed, read and talk, develop ideas and test them constantly. And my efforts were viewed and discussed by twelve peers, which I experienced as an incredible luxury. This form of working, where making stuff constantly becomes an artistic practise, where ideas aren't precious but just material for more ideas. has definitely influenced my later work and collaborative practices. Whether through my own group with Steve Heather and

#### sArts Paper – Autumn 2010 The End of Success As We Know It

Xander de Boer, SXS Enterprise or as a guest at an International Festival (Tor Linstrand & Marten Spangberg).'

## In general do you think that DasArts helps theatre makers on their path to success?

**SIEGMAR:** 'I hope that their experience at DasArts helps theatre makers to better understand what they are doing and why they might be doing it. And sometimes: less understanding but just a load of excitement!'

**IGOR:** 'It would be worrying if DasArts became a stepping stone towards any particular fantasy of success. That would diminish its potential enormously. DasArts should rather be the place where the notion of success is opened up and re-considered from the perspective of artistic practice.'

#### Why is it important for students to think about success?

**IGOR:** 'It is important to recognize success stories in which we are directly implicated. And to test our degree of freedom in relation to them. That's what we should be doing in this block.'

#### Looking towards your near artistic future, what would you like to achieve?

SIEGMAR: 'I'm working on a poor musical at the moment, on a second child and on a research and exchange platform for performance artists in Berlin

## What is it like working as an artist in Europe?

IGOR: 'I would like to get back to Africa and stay there longer. I would like to move to Berlin. I would like to establish a festival under the title "THE VOICE" in Groznian, a small village in Istria Croatia where my family has a house, so I can spend more time there and still pursue my career. I also have an invitation from hetveem theatre in Amsterdam to produce a work of my own next. year. For me this is an interesting and relevant challenge – how to consider and conceive "my work" after years of sharing it with others in the role of dramaturge.

#### Where and how did you find the essay The Conditions of Success – How the Modern Artist Rises to Fame by Alan Bowness [see insert]?

**IGOR:** 'I was 24, had just left art school where I studied dramaturgy, and quite uncertain what to do with my new artistic status. Absorbed by this particular mood of questioning my own future, I went into a Belgrade bookshop and in a small foreign book section, I got my hands on Bowness' essay, almost by accident. It was of course the authoritative tone of the title that made me take the book from the shelf and straight home. I would lie if I said that my motivation for buying it was anything less than a naïve, youthful hope that in it I could find some concrete answers to my personal dilemmas. At the age of 24, I desired success and Mr. Bowness promised some insights into the mechanics of it. So..

#### And, what happened? Did it bring you the practical insights you hoped for?

**IGOR:** 'No, very quickly I had to confront the disappointment that the propositions in the book could hardly be considered a recipe for success. However, a certain resonance of its authoritative tone that goes beyond the logic of a "self help" manual, stayed with me for a long time. It is indicative that despite all the upheavals of the Balkan wars during the nineties that kept me on the move - I lived in Australia for 4 years and after another period in Belgrade, moved to Amsterdam - the book always traveled with me. What continued to fascinate me about it, is precisely its pretension of authority. Every time I showed the essay to a friend or colleague, their first reaction was not criticism, but rather a desire to look through it. Critical distance would come later, once reader had confronted the obvious fact that essay, despite the promise of its title, is not a instant manual for success. That was always v interested me, the strange tension and contrast between the sane, academic ambition of the text and a quite trivial, childish indulgence in a fantasy of success as something that could be solved by the simple act of reading the "right" instructions. By placing the book within the context of DasArts and translating the content of the essay to form the subject of a block, I hope to open up and share with other artists this field of tension between symbolism and the imaginary that has fascinated me for such a long time.'

## 'We never had artistic freedom, anyway

The essay was written in 1989, and talks about painters at the end of the nineteenth and beginning of the twentieth century. This was a time before internet, social networks, YouTube, etc. Hasn't the 'the rise of fame' itinerary changed in the meanwhile?

**SIEGMAR:** 'Nowadays there are alternative models that have been spawned by technological developments. For instance, there is a phenomenon that we can observe taking place in the field of dance-based practice. Peers start writing about each other's work or do self-interviews. For example at PerformingArtsForum, a user-created, userinnovative informal institution. Peers publish The Swedish Dance History or The Paper (International Performance Exchange INPEX), they organise congresses, for example, the multinational artist initia tive Sweet & Tender Collaborations. These are artist initiatives or joint ventures between theoreticians and producers. What is here is that the great authoritati vacated and replaced by a If discourse is neede

#### when a frame comes fro

tice. And within this community of practice positions are not determined by a vertical hierarchy and an ultimate "rise to fame", but by horizontal structures where fame is made for each other.'

IGOR: 'But nothing has really changed in the workings of our underlying desires. We are in a different era technologically, but it remains to be seen if this will produce a significant difference in our existential situation.

Alan Bowness says: 'It takes about twentyfive years for the truly original artist to win public recognition. In the first ten years or so the work is too uncomfortable for it to be accepted, but slowly it wins through.' Do you agree?

#### SIEGMAR: 'No

**IGOR:** 'Well my answer is yes as long as we feel comfortable with the problematic notion of "a truly original artist". In my opinion this notion is yet another archetypal fantasy stemming straight from our collective unconscious. However, it being antasy does not make it less real. We mostly lives according to fantasies, so a fantasy

n induce a person to transform his/ scordingly. And 25 years is a for "living a career."

## Siegmar's biggest success

Personal: 'Particip Zach, Bettina, Claud The Birth // location: B 'Succart is duration 6hrs // languages audience: 1 witness.'

Professional: In the future: the work I'll do. i.e. A Poor Musical. Ir 'Participants: more than 400 people globe from Antarctica to Argentina, to Stockholm, from Iowa to Osaka; 30 live perfor-mers in Berlin // date: 9th.1. 2009 – 10th. 4. 2010 // show: Super! Power! – the Rock Opera // loca-tion: YouTube & HAU 2 Berlin // duration: 1 ht/ language: Engl./ Ger. / Gr. / Jap. / \*\*\* // audience: 11.574 virtual viewers, 1.000 live viewers. to Stockholm, from Iowa to Osaka; 30 li 11.574 virtual viewers, 1.000 live viewe

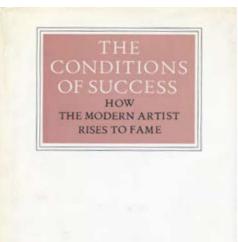
interarent Igor's biggest succes During the alternoon of the 21st of October, Jan 2010 Ritserna will engage in open, extended discus-three sions with studente. He will invite participants to quest think together with him about the relevant issues. Who a of how we as artists would like to organize our many

Personal: 'Creating the circumstances to live

**Professional:** 'First, developing together with the choreographer Diego Gil, a particular artistic

performance. THE HALF, was premiered in the Ufer Studios in Berlin on September 23.'

'And second: establishing a research platform under the name TableTalks, where, together with other people, I engage in making tables. I made another one with a group of artists in Berlin on September 26 and hopefully, yet another one with block participants on October 4.'



ALAN BOWNESS

## The essay & the block 'How the Modern Artist **Rises to Fame'**

In his essay The Conditions of Success – How the Modern Artist Rises to Fame (1989) former Tate Gallery director Alan Bowness, describes how world-renown painters like Cezanne or van Gogh travelled down the road to success.

According to Bowness, there are four successive circles of recognition through which an exception (visual) artist passes en route to fame:

Peer recognition, recognition from the artistic community Critical recognition, recognition by serious critics and art historians Patronage by dealers and collectors/ producers Public acclaim

Alan Bowness also devotes some thoughts to the importance of location (and dislocation) in development of an artist, e.g. great painters congregating in Paris at the beginning of the tw century and accelerating each other's development.

The DasArts block The Conditions of Success, conceived by Igor Dobricic, Bojana Mladeno Siegmar Zacharias takes Bowness' essay as departure point. Igor Dobricic and Siegmar Za harias act as mentors.

## **Public Events**

## Come to The Soirées!

You can witness The Conditions of Success more closely and actively during the Soirées on Success at DasArts and Het Veem, Distinguished guests give lectures on their art ractice and exchange ideas about themes related to success.

Come and visit Het Veem and the DasArts premises at the Mauritskade 56 in Amsterdam. Everybody is welcome!

www.dasarts.nl

## 13 October 20.00 hrs **Nico Croes**

Location: Werkgebouw Het Veem, Van Diemenstraat 410 Amsterdam Plaats voor Dans, studio 3.08

# Jan Ritsema



Jan Verwoert lives in Berlin and is a contributing editor to Frieze. Other publications he writes for include Afterall and Metropolis M. He also teaches at the Piet Zwart Institute, Rotterdam and at the Roval College of Art in London. Jan Verwoert will give a lecture entitled: What Was Mine Is Yours Now: Theft and Empathy. The success model of corruption versus a culture of compassion.

## 11 November. 20.00 hrs at DasArts **Bettina Knaup**

Bettina Knaup is a cultural producer with a background in political science, theatre, film, TV studies and gender studies. In her lecture, Bettina Knaup will consider the relation between public visibility and the notion of artistic success and will offer alternative examples of practices which question conventional notions of "fame"

## Come to The Festivals!

## 15 and 16 October The Festival at **hetv**eem theater

The Festival is a two-day presentation where new works by nine young international artists will be viewed, discussed and appreciat d – or not.

> participants in the DasArts Block *litions of Success*. During the ogramme, they will investigate What is 'success' in the first place? parameters of success? What is the edom' for an artist setting his own, nediated parameters?

## Applause is the main ritual

pants are commissioned to (re)create cially for *The Festival*. The artists offer the equation and they need your presreactions of the audience – to make up half. The main ritual of *The Festival* will oplause. This is where it all starts. This is he participants depart on a quest.

ordially invite you to join the quest that the sts are embarking on.

he to The Festival. Indulge in your role. Make ur position clear. And let's make some noise ogether!

For more information www.hetveemtheater.n

## 22 October, 20.00 hrs at DasArts **Tor Lindstrand & Marten Spangberg**

## 5 November. 20.00 hrs at DasArts **Bojana Bauer**

Bojana Bauer is a dramaturge and dance theoreti-

give a lecture on the complex relation between language and embodied artistic praces. She will examine which criteria apply to a successful/productive relation between the two.

## 19 and 20 November The Festival at DasArts

#### By mid-November, the DasArts artists will have investigated various stages of 'success' and met with programmers, artists, marketeers, branding agents and other guests.

The second festival offers a chance to revisit their work, to adapt it, reject it, or defend the original version. This time, they will set the conditions for the festival. At the moment only two things are clear: date and place.

Check out our website for more info! www.dasarts.nl

Participating artists in both festivals: Ntando Cele (South Africa), Jaco Bouwer (South Africa), Julian Hetzel (Germany), Maria Kefirova (Bulgaria / Canada). Mala Kline (Slovenia). Maika Knoblich (Germany), Pedro Manuel (Portugal), Luca Andrea Stappers (The Netherlands), Manolis Tsipos (Greece)

## **Open Days**

## 7 and 8 January 2011 Meet us and discover DasArts

DasArts organizes open days on 7 & 8 January 2011. The staff members and the students will give you an introduction to the study trajectory and premises at DasArts.

If you would like to register for the open day send an e-mail to: dasarts@dasarts.nl or call +31 (0)20 5869636.

## The Conditions of Success: Participating Artists

## Success=



**Ntando Cele** South Africa, 1980

'Success is work that lives for decades'

## Your greatest success till now...

'It is difficult to say, my success mainly depends on goals I have not yet reached. But I can say my presence in Europe as an international artist is a mark of success.

## Inspiring feedback to your work...

'Someone said to me: "Living in the present does not mean keeping five different appointments. What counts is the time and efficiency you put into one task and giving it your full attention.'

## Success in art is...

'Success in art for me would be: making artworks that prove themselves important by retaining their significance over decades, continuing to make new works till my last breath.'

#### A necessary evil or the motivation behind your work?

'It is half the motivation. I am motivated just as much by the challenge of failure.



## **Manolis Tsipos**

Greece, 1979

'Success is a master of disguise'

Your greatest success till now... 'That I still want to make theatre. It's a kind of a miracle!

## Inspiring feedback to your work...

'A colleague recently said to me: 'To be honest, I've tried but I really can't understand your work

at all.' I immediately thought: Hey, at least she's spent time reflecting on my work. That's already somethina!

## Success in art is...

'You can be an artist regardless of what you do in life, whether you're a businessman, a politician, a cook or a housewife. But then no one will ever call you a 'real artist'. I would probably feel quite successful if, without me reminding them, everybody called me a 'real artist' – oblivious of what they really think of me when I'm not around.'

#### A necessary evil or the motivation be vour work?

Success is not evil. Thinking of success as s already admitting defeat. I prefer to conside success as something worth looking for. At the same time, it's something extremely difficult to find: success is a master of disguise.'



## **Pedro Manuel**

Portugal, 1980

## 'Success is part of the job'

Your greatest success till no Leaving behind my job a develop my work. W Chez Kantor, a

## Kantor's imag

It was awarded an Audience Prize at a festival, staged at the National Theatre and toured to different venues. However, from an artistic point of view, my greatest success is Fin Departure, a performance produced and created in the space of two weeks. It obviously had its flaws but was also verv successful - and fun! It focused on experimenting with ideas, fast decision-making and improvisation.

## Inspiring feedback to your work...

Recently, at the beginning of a new period in my life and work, I have been lucky to receive a lot of encouragement. There was also a very simple scene from a performance of mine that a friend ed as a "metamorphose of the metapho I'm not quite sure what he meant, but it was inspiring

## Success in art is...

'A personal incentive and outside response. You can have one without the other, but it is better to have both! A network of colleagues, an audience and feedback definitely contribute to success in art.'

#### A necessary evil or the motivation behind your work? It is good to work in a competitive field and the

promise of success serves to motivate you. Lexpect to succeed because I see it as a natural consequence of working continuously. It comes with your job, any job, as you try to expand your work, connect with more people, more places, diversify and improve. In that sense, success is a necessary part of growing.'



## **Mala Kline**

Slovenia, 1977

Success is creating a shock'

Your greatest success till now. I move to what I love, and it mo

## Inspiring feedback to your work

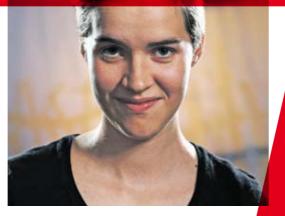
'I receive the most inspiring feedback my work from my uncompromising colla And sometimes in letters from members public who saw my work '

## Success in art is...

'Creating a shock that opens doors to e and revelation. Be it in life, in gard ing, in art, in business or in p innovation is impossible

A necessary evil or the motiv vour wo

# 'Exception alents will always be recognized



## Maika Knoblich

Germany, 1986

'Success is hide and seek behind a planted hedge'

## Your greatest success till now...

'The experience of creating a project wh not stop after it was finished. We had o at the beginning of this performance. succeeded in creating a space which lots of questions, possibilities and app the imagination. Not only to us as makers, but also to the audience. After we finished planting the hedge, which should have marked the official end of the performance, people stayed for hours talking, drinking, entering into discussions with us or playing hide and seek behind the planted hedge. Knowing that these conversations still echo in my head and those of other people, makes it a success.'

## Inspiring feedback to your work...

'After seeing my light design for a show, a fellow student told me it was "touching". This feedback served to inspire me. At first I saw it mainly as a compliment, but later on it made me question a lot of what I was doing. In that respect, it pushed me forward.'

## Success in art is...

'I believe a project can be considered a su when you, as an artist, are happy with come. Success in art cannot be the same categories as in b It can be collective as

A necessary evil or the motivation beh vina recoa

motivation ess a certain led if you are l presenting it to ese "others" who con-Because it's true that work has no significance



## Luca Andrea Stappers

The Netherlands, 1971

'Success is a rapper in a kidney-shaped pool'

## Your greatest success till now...

'A performance of mine sold out a thousand seats a night for ten consecutive days...

## Inspiring feedback to your work...

'It is more my change of attitude towards feed back, than the feedback itself, that has had a rewarding effect lately.'

#### Success in art is...

'An image I associate with success: A rapper in a kidney-shaped pool, Che Guevara on a t-shirt or the bent figure of mother Theresa amongst the children of Calcutta. Of course, success in art can be measured in many different ways. In terms of exposure or material rewards. In terms of positive views from an audience, critics or peers. But n terms of results over time: does the artwork e, for example, to social change?'

A necessary evil or the motivation behind your work? would say neither. It is a response to the work.

Maria Kefirova

## Bulgaria / Canada, 1975

'Success is all those moments when I am happy'

## Your greatest success till now...

Transforming an empty, cold space into solid, rich round. To see things grow that I have planted. and I experience all the moments that I am happy a great success.

## nspiring feedback to your work...

colleague and friend said to me: "And it is all e... Listen! Give space." And: "Less and less ore and more."

## Success in art is...

an utopian point of view, artistic success ame thing as success in business and making the world a better place, breaking und so we can evolve. Success to me is a ean, a balance between letting things y themselves and making them appear. mplies you build things that are bigger self, they remain after you've gone and

## Necessary evil or the motivation behind

your Insofa apprecia the opporti

ccess makes me subject to outside t is "evil" to me. When it gives me ty to continue building, or proves my intentions are sound, success stimulates me.'



## **Julian Hetzel** Germany, 1981

## 'Success is satisfaction

Your greatest success till now... 'The freedom to say I *want* to do something and

not I *must*.'

Inspiring feedback to your work... 'I once saw someone in the audience crying with

delight during our performance. Afterwards she thanked me for making this happen.

#### Success in art is...

'I don't use this term for my artistic work. If I create something that is intense, precise and some how close to the subject I am dealing with. I'm satisfied - that's the term I would use... Success in art is more about what it achieves regarding content and its impact, than about sales figures. The aim of business is to generate money, but what is the aim of art? I'd really like to ask this question to a politician and a businessman.'

#### A necessary evil or the motivation behind your work?

I don't consider success necessary; it's just some thing that can happen to you. But it's not up to you to engineer it. The motivation behind my work is more an urge to express myself, than the pursuit of success



## **Jaco Bouwer**

South Africa, 1973

## 'Success is to one, what failure is to others'

## Your greatest success till now...

Illumination. I don't measure success in financial terms or popularity. Success comes from the Latin verb succeeder, which means 'to come close after'. The closer you come to the work you want to produce, the more successful you are. It is also interesting that the opposite of success is failure. Failure for some might mean success to another.

## Inspiring feedback to your work...

'What turned out to be very inspiring for me was criticism from an anonymous audience: an absolute negation and misunderstanding of my work, but somehow it spurred me on to dig deeper At first, I perceived it as personal, but it became clearer to me as I dwelt on it that I was only scratching the surface. It is sometimes difficult to see the truth and accept it.'

#### Success in art is...

'I don't believe in the idea that an artist should suffer to make art. You must realize that we live in a capitalist society and decide what kind of life vou want to lead, and not become a victim of your profession.

#### A necessary evil or the motivation behind your work?

'If you can bear the pain of being pure of heart, it could be a driving force. If not, it can become self destructive



# 'Life took me here'

Bojana Mladenovic, ex-DasArts student, co-conceiver of the Block and new artistic director of hetveem theater

Must an artist be 'in the right place at the right time? Yes, says Alan Bowness in his essay *The Conditions of Success*. In fact, 'dislocation' **1015 15** can be disastrous. Serbian ex-DasArts student Bojana Mladenovic, now the new artistic director of hetveem theater in Amsterdam doesn't agree. 'If I had moved to Kuala Lumpur 4 years ago, would I be more successful now?'

#### At some point in your life, you moved from Serbia to the Netherlands. Was this for artistic reasons?

'There is no straight yes or no to that question. I moved here because life took me here. My favorite anecdote is that my partner – who lived here when we fell in love – often thought I came to Amsterdam to pursue my art career. But at DasArts people thought I moved to Amsterdam to be with my partner. My heartfelt emotion tells me both versions are true. Coming from a 'third world country' you indeed need an excuse to be here. It is unimaginable that we could find ourselves here spontaneously just because things happen in our lives.'

## Did your move influence your artistic development?

'Yes, pretty much so. I was in my early thirties, considerably successful and recognized as a maker and performer in Belgrade, yet almost swallowed-up by the *production machine*. That is the point in your career when you either take your artistic development seriously or are grinded down and disappear as an artist. In the Netherlands I encountered a new challenging artistic context and a new way of thinking. The powerful DasArts philosophy and ethics appealed strongly to me. I also arrived at that certain point in my artistic practice when it was, dramatically enough, about "all or nothing".'

In his 1989 essay *The Conditions of Success* Alan Bowness speaks of the importance

#### of 'location and dislocation'. He points for example at all the great painters gathering in Paris at the beginning of the twentieth century, accelerating each others artistic development. In these times of internet, fas communication means and the enormous mobility of artists, do you think location still matters?

'Indeed, in these times artists live in a permanent state of displacement: in time, in medium, in the crooked English the art community speaks. It is a kind of displacement that even loses its reference to the 'original place', if such a place ever existed. However, I see that times are changing, or to be precise: the desires of artists are changing.'

## 'We all desire success and yet treat it with nonchalance'

## Which change do you see in artists' desires?

'We are growing tired of running around aimlessly and placing or displacing ourselves into different instant contexts. I recognize both in myself and among my colleagues a need for some kind of "ground underfoot". But that's how it goes – the production modes and knowledge transfer sometimes coincide with the needs of the field itself. For instance, in the nineties, the most common way of participating in the dance/performance world was through workshops and individual productions. The past decade was more about residencies and co-productions. It's 2010 now, and I can't say what the new trend will be, but there is a definite shift towards a 'home', 'base', 'identify with your surroundings' kind of mentality.'

eithered in

#### You decided to stay. Do you consider Amsterdam 'the right place at the right time', as Alan Bowness puts it: an important location for theatre artists to gather and accelerate success?

'Thave a certain feeling about Amsterdam. To convey it as precisely as possible, I have to quote a friend and collaborator Snejanka Mihaylova: "Amsterdam is not a place of big revolutions but a place of poetic revelations." Well, Amsterdam is definitely a place that personally brought me a lot of challenges, self-confrontation and profound shifts in ny artistic practice and personal development. If you want to translate that into the right place at the right time – go ahead. But it is as hypothetical as stating: If I had moved to Kuala Lumpur 4 years ago, I would be more successful now.'

## So you don't think the location of an artist is important?

'No, not so much. Of course each location brings its own "feel of the world". But at some stages in life you are confronted with certain questions, regardless of where you are. Indeed the consequences will differ and may be 'location specific',

## The Conditions of Success: hetveem theater

but an artists path to success is not a question of a specific location.'

## And a 'school' like DasArts?

'I am a very passionate advocate of DasArts! I loved it! It offered conditions for taking yourself seriously. Nobody tells you what to do. Nobody brainwashes you with right or wrong, with good or bad. DasArts is either about the pleasure of being lost and in search of something, or a nightmare of being lost and in search of something. It might sound pathetic, but I left DasArts with the feeling that I mattered. That I had been cared for and loved. School? No way!'

#### Talking about love. In contemporary performing arts, do you consider 'the love' of a large audience a sign of success?

'We are sometimes spinning within incestuous circles: our peers and a passionate theoretician here and there. Which, for certain ways of making work and certain works, is not a problem.'

## 'At DasArts nobody brainwashes you with right or wrong, with good or bad'

But don't policymakers and funders demand wider audiences? Indeed they do. And that's fine. But at the same

nt to defend certain forms of contemforming arts. Not all work needs to be lowed and recognized by an audience. ks are a kind of 'source'. That is more fitimate reason for their existence in this

#### york that is only recognized by peers? good actists still gain recognition among other. Peers have a funny game of inspiring other, sometimes close to silently condonstealing from each other'. They often support other too. Yet this does not pave a secure towards recognition by critics and a wide

What do you think is more important for the success of an artist nowadays: critical acclaim or recognition by producers and programmers? Since the mid-nineties there is significant, yet

> hainly in the field of dance and performance. Hometimes the theoreticians in collaboration with ertain makers bring the work of those makers ur ler the attention of producers, and subsequently n audience as well. But the biggest role today is lefinitely played by producers and programmers.

other producers and programmers, not by critical discourse.'

#### You, as the new production house director at *hetveem theater* in Amsterdam, will influence who will be making work. How do you want to contribute to the success of the artists?

'The success of the artists is their own responsibility as much as the responsibility of a production house. We all desire success and yet treat it with nonchalance. I am not immune to it, and neither are the artists whose work is produced by our heatre. So it is good to talk about it together and

neatre. So it is good to talk about it together and ome up with our own proposals, understandings nd ideas about success.'

## Will you take on a different role than your predecessors?

ion't know. I just started in June this year and mearning a lot at the moment. At this point, refer to work before I start talking about any ssible differences. One thing is for sure: I feel spired and challenged!'

## Bojana's biggest success

'The moments I feel good about myself and don't forget about the people around me. Or when I feel terrible and don't project it on people around me. I often don't succeed in either of them.'



## Column Intouch!

A review in de Volkskrant awarded *The Wall*, a production I did the dramaturgy for, four out of a possible five stars. I must confess I was overjoyed (... and my eyes were moist). Looking further down the page I discovered that Nick Cave's new album also had four stars. My score equalled that of my hero: I could live with that! My surge of joy smoothly gave way to a much deeper feeling of considerable satisfaction and the prospect of a promising future: My eyes dried, allowing me look ahead not in distance, but in time. Considered soberly, four stars meant more public interest, more ticket sales and a nice recommendation to back up the next subsidy application. Stars say more than a thousand words...

By conducting long interviews, theatre magazines regularly explore a certain theatre-maker's world, allowing artists to share what has been of seminal importance to them. Often the works they define as 'crucial for themselves or their career', did not enjoy great public success. In fact, the less acclaimed productions that preceded the major successes seem to be more 'artistically' important to them: Failure as condition of a later success, failure as artistic fetish.

What rarely features in newspapers or magazines is the reaction your work triggers in people who really matter to you. A performance or creation that made you fall in love or caused someone to fall in love with you. It's a compliment to your personal mastery. Even your mother or father, sceptical of your art, one day finds a way of expressing his or her appreciation: 'The audience was so quiet you could hear a pin drop!' In my case, a greater compliment was unimaginable. When we speak about life's successes parameters

Common to all those forms of success is an existential component. It is that moment of recognition that allows you to grow, that gives you courage and triggers fantasies for your next step. Those effects make you who you are. We are not simply what we do. We are what is returned to us as a consequence of our giving. (And for theatre as an art form with a live audience that reaction even belongs to the event itself: it is a form of self-realization).

The 'wave of joy' elicited by the stars, words and actions was really joy about myself. Someone or something important to me had actually paid attention to me for what I had shared with them earlier. One of the precious assets that you offered as a gift is returned – transformed and independent of all notions of fame and evaluation. What was yours comes back: it simply makes you exist. All these 'circles' indicate how much you were in touch with the world. That's success.

Georg Weinand DasArts Artistic Policy & Dramaturgy

## **Choreographer João Fiadeiro:** 'An artist that works in order to seek success... will not succeed'



## Life change

'Exactly 22 years ago I had the privilege to take some composition classes with Trisha Brown. She spent half of the workshop sharing her method of composition with us - an act of generosity that was extremely important to me: the idea of "giving it away" or "letting go". During the other half of the workshop she told us to design our own method. What I proposed as a method back then wasn't very imaginative or original, but I understood through what I'd experienced, that I could "make" my own conditions to exist and I was responsible for my actions. This notion of responsibility she

gave us, intimately connected to the notion of freedom, changed my life.'

## Hardest task on earth

'To me the defining factor that 'measures' success is the number of people your work influences, now or in the future. I think that an artist that works in order to seek success... will not succeed. An original piece of work or thought emerges out of intuition and persistence. These are not the type of qualities one develops by looking for something, but instead, by waiting for something. Intuition is impossible if we don't trust ourselves and trust, especially in ourselves, is probably the hardest task on earth. Persistence is an equally hard quality to develop. You must work hard for it and possess a fundamental capacity: the ability to resist – the first idea, the need for change, the fear of **Biggest success** being afraid. The problem is that "resisting" might be the second hardest task on earth.'

## Ultrasonic sounds

Peer recognition means that your work is being inderstood by people who are "writing" contemporary history with you, by those that face similar historical, social and political conditions and are looking for answers to the unanswered or questions about the unquestioned. A peer functions as a mirror: he or she will reflect and send back an image of what you do, which will help to position yourself in relation to yourself and others. If you have no return from your work, how would you know what you are doing? A bit like a bat that transmits ultrasonic sounds in order to receiv echo so it can detect and classify its prey. I speak for myself: I only know where I am, if information I communicate comes back in format. My "existence" is in the relation b things, not in the things themselves.

## Peer stealing

'In regard to 'peer stealing', what I would call 'the problem of authorship', I try to think and work like a scientist. It would be absolutely impossible to make any type of discovery or breakthrough in the scientific community if people didn't share. In a paradoxical way, it is exactly this sharing prevents your work from being copied. But e if it is copied, open source systems are of most fascinating consequences of the live in. The idea of "holding on" to "n is completely counterproductive. to be recognized for what I do, ] thing I can or wish to contro

Personal: Yet to

Professional:

## 3 most important conditions for success

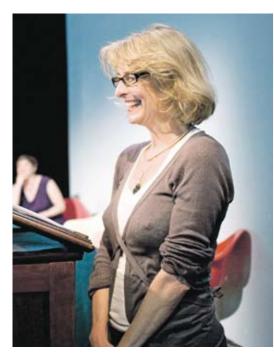
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## access in arts =

Then the work you do has the same kind of imact on others as the work of others had on you.

# 'Artcess freends doestic exisiom'

## Arts producer and advisor Rose Fenton: 'There is an innate conse<mark>rvatism in society'</mark>



## Jump into the unknown

'In 2002 the Observer newspaper wrote: "Over the past 20 years. LIFT has radically, and sometimes roguishly, redefined what we think of as theatre and much of the experimentation in this country can be traced to its influence." We were very proud when they wrote that! When Lucy Neal and I started with the festival in 1980, we wanted to open up Britain to international influences, challenge the forms that theatre could take and who could be part of it. During the years, we were constantly evolving the idea of LIFT, taking risks and continuing to jump into the unknown, bringing artists and audiences with us.

## Role of festivals

'Festivals in their original sense - and not the con- **New role** sumer orientated product that they can so often be 'In a strange way I have found that not working today – are very important for artists. They bring a as a producer and Festival Director anymore, has

ommunity together and offer the ch lenge and change the order of things holiday from the everyday. During fes are ready to try something different: and experiences, experimentation. A festivals also have a media profile and producers from other festivals and the to discover new work.'

#### Depth of experience

'People seek success to find a place and say in the world, to be able to realise dre to make a difference. In my case, I want platform to the voices, creative forces and that I believe in, and connect them with s large. And also to be part of a community a able to work with the people I respect and e being with. In 'measuring success', numbe usually meaningless; revelation, depth of exp ence and intellectual and emotional impact a essential. In a recent essay about the role of th artist today, John Fox, founder of Welfare State International, wrote about the need for "re-genera ion of the soul and not of economics".

#### Innate conservatism

'When Pina Bausch first appeared at the Avignon Festival in the 70's, half the audience walked out protesting that this was not dance! Today she is regarded as one of the most influential choreographers of the late 20th century. There is an innate conservatism in society generally. As the philosopher John Locke declared some 300 years ago: "New opinions and ideas are always suspected and usually opposed without any other reason but because they are not already common." I think the programmer and producer have an essential role - even duty - in this process: nurture, encourage and promote the new and the unfamiliar. They are a bridge between the artist and their public, creating the best conditions for the work to thrive in the public arena.'

ake as well as tactics for its realisation. And yes

#### **Biggest success**

#### 3 most important points of advice to help artists deal successfully with 'the system' 1. Believe 2. Break the

3. Find like-min you in this and

## Success in arts =

'Barney Simon, founder of the Market Theatre Johannesburg during the apartheid era once said: "Through my work I do not s the world as hope to nurture a chang Perhaps this possibility of nurturing a cha world is where success lies.'

Following the Festival, Rose engages in a conversation with the students about the possible relation between artists and producers.

## 'PR guru' Mark Borkowski

# 'It's all about creating word of mouth publicity'



## Artists as brands

osidies in the arts. I was which was pretty radical ed artists as brands. In my to think as a brand. People rd commercial means comproly don't agree. You have to be you have to find a marketplace and urself in it, whatever the art form you ved with.

rence in the Nether-

SP

## of the cultural ghetto

sixties, seventies and eighties artists ous amounts of subsidy, a situation history. Nowadays, times have ies are drying up. More a way out of the cul-

tural ghetto, must seek to escape that safe haven. The artists who can exist without subsidy will be the strongest, they will have control over their own art. I recently saw a 19-year old comedian who has 3.5 million fans online. He has been working to generate an audience that will support him. Selfsufficiency is about finding supporters to help you to be what you are

'So you have to find a target group! It's ridiculous t that people will find you. To gain popuesn't mean you have to create a cheap tabrsion of your art. It's much more important ou to understand the way the media works, w to find or create your own network, your circle of disciples. Taking control of this will help you to develop and accelerate your artistic growth.'

## Symbiotic process

'Once you choose to be an artist – like students at DasArts – it means you think your work is significant. You have decided that creating art is your life. If you can't be what you want to be. this may lead to frustrations, unhappiness or even anger. Thus, the question is not *if*, but how to advertise your work. This is not an extra job on top of creating your art. In my view it is symbiotic; part of your job as an artist is to understand how you can manipulate the media. "To manipulate" means "handling", taking things into your own hands. And no, the quest for success does not restrict artistic freedom. On the contrary, success will give you greater freedom! Success accelerates vour growth as an artist. Jeff Koons, Damien Hirst, The Arctic Monkeys, they all embarked on that journey, and embraced that symbiotic process.'

## Magic stick

'So how do you advertise your work? Public Relations is all about creating word of mouth publicity about what you do. Invent a captivating narrative people want to listen to. You have to stimulate the senses. This can be done in lots of ways, by shocking people, like Archaos did, running around with chainsaws, but also by creating something of ab-

#### solute beauty or desolateness. I think an artist is permitted to use any means necessary to enthral an audience

'I work for famous people and for big brands, but I still love working for people on the frontline of the arts, like DasArts. They are at the root of who I am and constitute a well of creativity. It depresses me that big commercial companies nowadays understand perfectly how to influence the media, but that a lot of artists – who may have far more interesting messages - don't. I want to stimulate them, in that I am part therapist and part publicist. With the participating artists at DasArts I will be discussing and thinking about ways to create publicity stunts to spotlight their work. But it's not like I wave my magic wand and they'll all be famous.

## **Biggest success**

Personal: 'That I have remained the same person that I am still involved and turned on by things around me. I have met a lot of important people and seen too many individuals paying a high price for their success. I'm glad I managed to control my ego, haven't lost my sanity and enjoy a happy private life.

#### 3 important points of advice for artists

- 1. You've got to find and captivate your audience don't expect them to find you.
- 2. You've got to understand how to create word of mouth publicity about your work.
- 3. Creating your work and thinking about how to find an audience is a symbiotic process.

## Succes in arts=

'I can't answer that question. Fame, success and happiness are interrelated in the mind of a person. People who find peace are the most successful.

Mark gives a two-days workshop about narratives and publicity stunts.

## **Reminds me** of success...

When we say 'success', which images pop up in our mind? And what do these images tell us about our collective (subconscious) definitions of success?

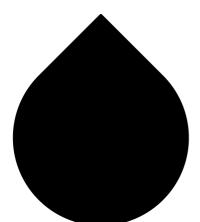
The drawings by DasArts participant Julian Hetzel: Sucksess (male) / Sucksess (female) might give us an indication about the ideas and plans of Joseph Ackermann, chief executive of the Deutsche Bank, during the Mannesmann/Vodafone takeover.











Colofon

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